

# **RIPPLE EFFECT**

**Uganda Annual Report 2023-2024**



**Empowering Communities, Transforming Lives,  
A Year of Growth and Impact**

## List of Acronyms

AMS	Agriculture and Market Support
DDA	Dairy Development Authority
HDDS	Household Dietary Diversity Score
LWWL	Living with Wildlife
MCCs	Milk Collection Centres
SILCs	Savings and Internal Lending Communities
UWA	Uganda Wildlife Authority
YIDaMS	Youth Inclusive Dairy Market Systems Project

➤ **Vision**  
A confident, thriving and sustainable rural Uganda.

➤ **Mission**  
To inspire and equip African communities to transform lives and protect the planet

➤ **Core values**  
Integrity, Compassion, Accountability

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A participant from the Kyotera orphans push-pull project in her garden.



# Letter from the Chairperson of the Board



**When we empower one family,  
we empower generations**

## Reflections and Vision

Dear partners and stakeholders,

This year, Ripple Effect Uganda has seen remarkable achievements, and it is with great pride that I reflect on the strides we have made in transforming communities. Our work is guided by a vision that puts people at the centre of everything that we do, whether it's empowering farmers, nurturing resilient communities, or fostering economic independence.

These accomplishments would not have been possible without the support of our valued partners. We extend our heartfelt thanks to organisations like Mastercard Foundation, which supports the YIDaMS project; the International Labour Organisation (ILO), which supports the Soybean project; and World Food Program (WFP), which supports the AMS project. We also deeply appreciate the Government of Uganda and its agencies, including Uganda Registration Services Bureau (URSB) and Uganda National Bureau of Standards (UNBS), for their continued collaboration and support.

Through strategic partnerships and unwavering dedication, we continue to expand our reach and deepen our impact across Uganda. Our commitment to fostering sustainable livelihoods has been key in helping families lift themselves out of poverty, which in turn creates ripples of hope and progress that extend across entire communities.

“When we empower one family, we empower generations.”

Sincerely,

Mrs. Peninnah Kasule  
Chairperson, Board of Directors,  
Ripple Effect Uganda

# Country Director Remarks



**We are committed to building on the successes of the past year and scaling our interventions to reach even more families and communities.**

## Looking Ahead

Dear Friends,

As we reflect on the achievements of the past year, we are also setting our sights on an even brighter future. Ripple Effect Uganda is growing, and our commitment to driving sustainable change has never been stronger. Building on our recent successes, we are dedicated to scaling our interventions to reach more families and communities across Uganda.

In 2023-2024, our efforts focused on innovation in agriculture, economic empowerment, and empowering families with the tools to break free from the cycle of poverty. This journey has been made possible through the dedication of our staff, the trust and support of stakeholders at every level—from national agencies to local community leaders—and the invaluable partnerships with organisations that continue to entrust Ripple Effect with resources to advance our shared mission.

Significant progress has been made toward achieving our 2020–2030 strategy. Through targeted interventions, we have reached a significant ratio of the intended beneficiaries, enhancing the socio-economic well-being of young people. Additionally, household incomes for refugees and host communities have seen considerable improvement, with a particular focus on empowering women and youth..

Looking ahead, our goals are ambitious. We aim to deepen our impact by expanding programs, fortifying partnerships, and adapting our approach to address the evolving needs of the communities we serve. We will continue to prioritise transparency, accountability, and collaboration, ensuring that every intervention not only meets but exceeds our commitment to meaningful, lasting change.

Thank you for being a vital part of our journey. Together, we are sowing seeds of progress, cultivating resilience, and building hope for generations to come.

With gratitude and warm regards,

Mrs. Pamela Ebanyat  
Country Director,  
Ripple Effect Uganda.

# Our year in Numbers

This year Ripple Effect Uganda reached

# 412,162

Direct Household members

# 164,223

Female 91,437

Male 72,786

Indirect Household Members

# 247,939

Female 138,812

Male 109,127

## 1.2 Key Achievements

In alignment with Uganda's Vision 2040, Ripple Effect has driven significant impact across multiple thematic areas in response to challenges like youth unemployment, low agricultural productivity, gender inequality, and financial exclusion.

By reaching and empowering a considerable percentage of targeted communities, Ripple Effect's interventions have created lasting change. On the following pages is a breakdown of achievements under key themes:



**Participants from the YiDams project showcase their ghee products, highlighting their efforts in value addition efforts.**



# Nutrition & Food Security

Ripple Effect made strides in improving food security and livelihoods through its agriculture and market support initiatives.

Farmers were trained on improved post-harvest management techniques, significantly reducing food loss.

For example, under the Youth Inclusive Dairy Market Systems Project, a total of **357,168 liters of milk** was produced.

The Soybean project bulked **61,742 kg** of produce **greatly enhancing household food security and nutrition.**

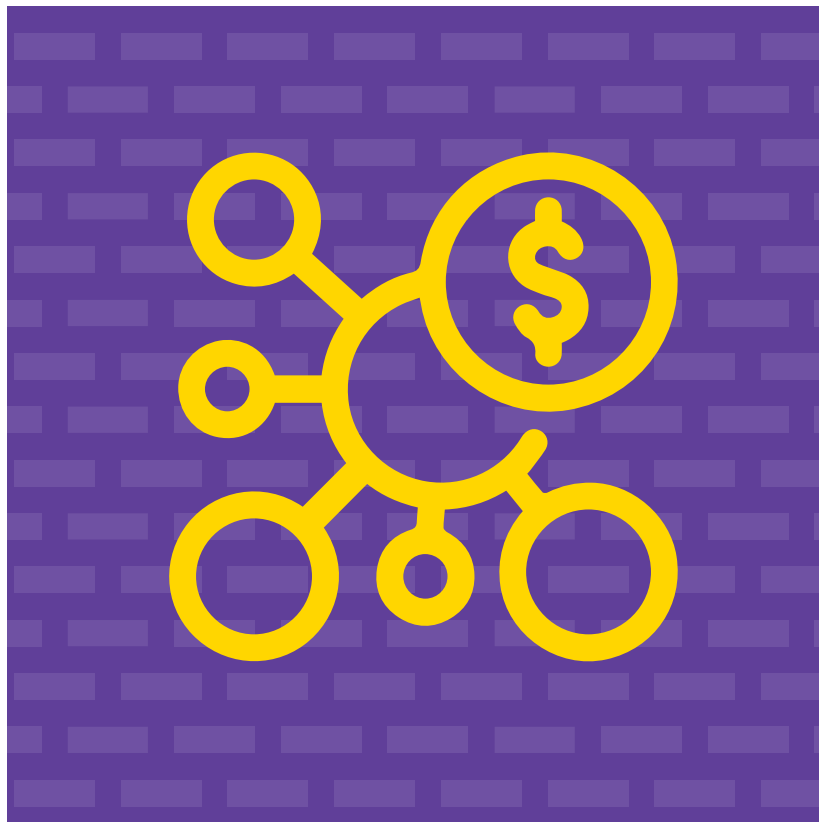
Additionally, **59.2%** of households have a **Household Dietary Diversity Score (HDDS)** of 6 or higher.

# 357,168

**Litres of milk produced by the Youth inclusive Dairy Market Systems Project.**

**A beneficiary of the Kyotera Orphans Push-Pull Project working in their family garden.**





# Sustainable Income

Ripple Effect trained communities in financial literacy, enhancing their capacity to manage finances and invest in income generating activities, this has resulted into the following;

**21.88%**

**Of households within the supported groups earn more than \$ 1.90 per person per day**

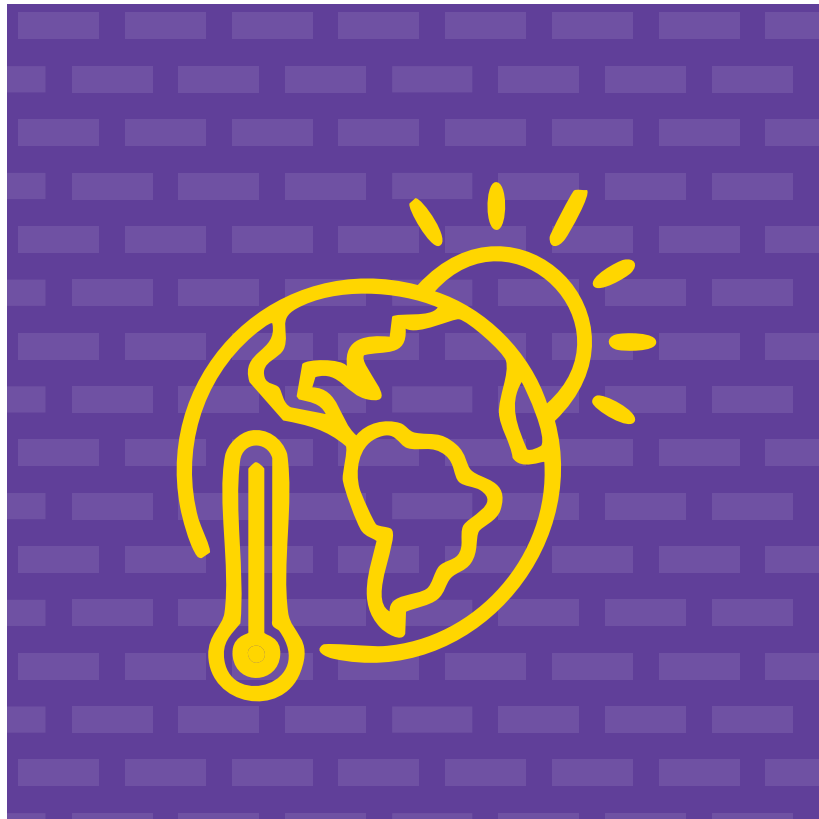
**Income security:** 21.88% of households within the supported groups earn more than \$ 1.90 per person per day.

**Savings:** 28.59% of households are saving \$0.50 per person per day

**Economic Engagement:** averagely 11.24% of households are actively participating in four or more income generating activities.

62% of farmers reported that their farms can meet all their food and income needs.

These interventions have significantly contributed to reducing financial exclusion and improving the economic resilience of vulnerable populations.



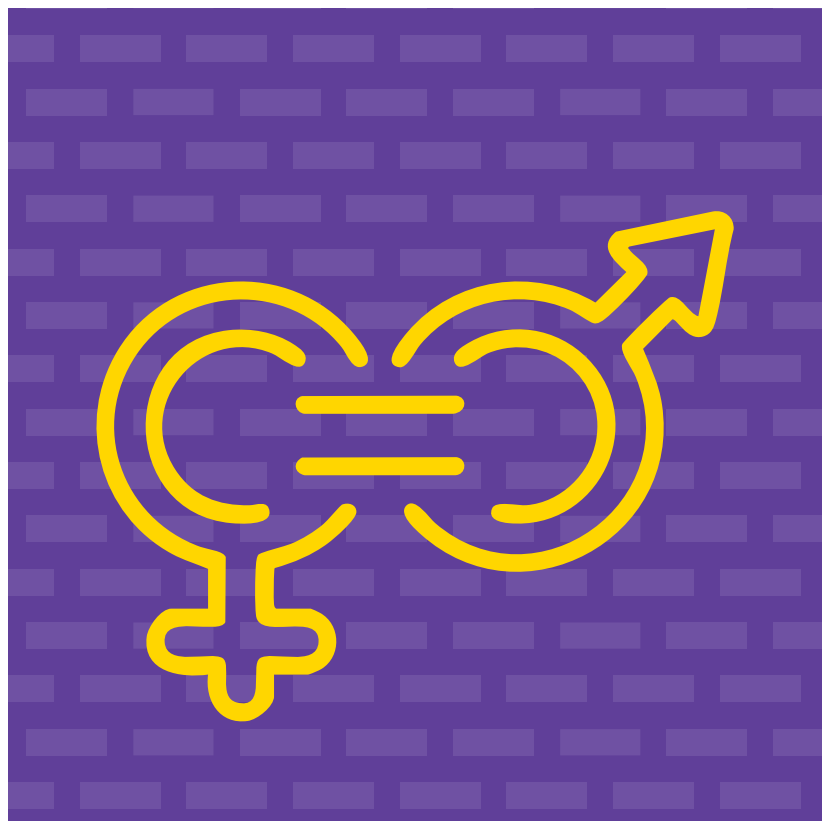
# Climate Change Mitigation

Ripple Effect's environmental conservation efforts are focused on restoring degraded ecosystems through enhancing sustainable agriculture and farming practices.

Initiatives such as **sustainable markets** and livelihoods, not only encouraged human-wildlife co-existence through the **Living with Wildlife project** but also fostered better relationships between communities and wildlife authorities contributing to climate mitigation and sustainability goals.



**A participant and her children from Kyotera orphans push-pull project in her garden.**



# Gender and Social Inclusion

Ripple Effect prioritised gender equality and inclusion across its programs, ensuring that women, youth, refugees, and people with disabilities are integral participants in all its interventions.

**723**

**People with Disabilities (PWDs) were reached through the YIDaMS Project**

**For example, through the YIDaMS project, 723 persons with disabilities and 2,577 refugees were reached respectively.**

**A family under the YIDaMS project working together to improve animal nutrition and household income.**



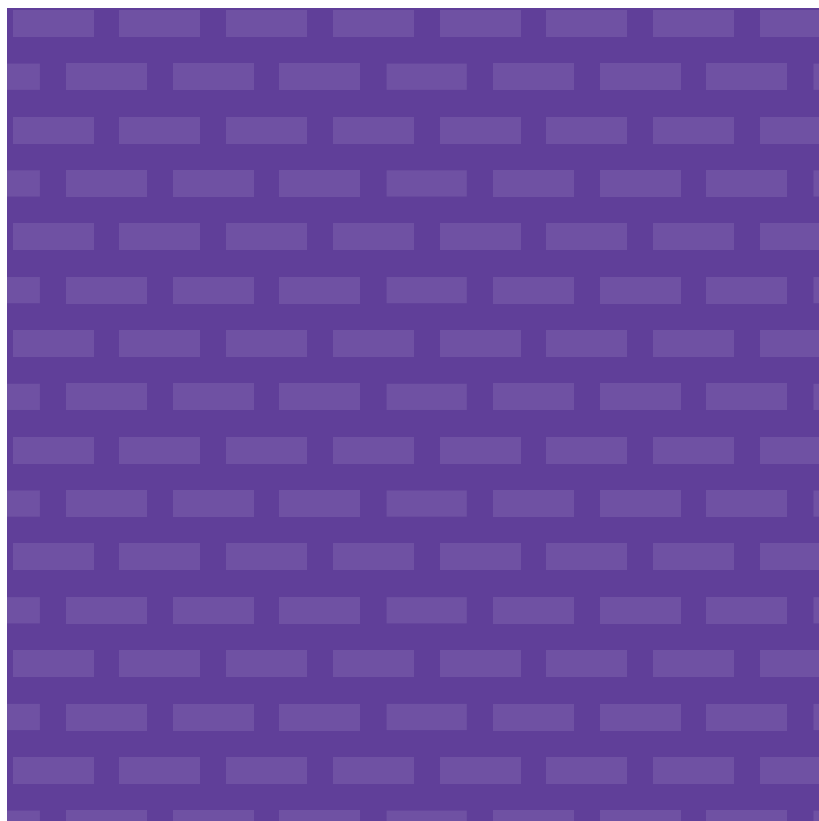


# Strategic Partnerships

Ripple Effect's success in 2023-24 was bolstered by strong partnerships across various sectors. Collaborating with governments, donors, private sector actors, and the media, Ripple Effect ensured a holistic approach to addressing challenges in agriculture and financial inclusion.

Partnerships with **government agencies** enabled the scaling of agricultural programs, while collaborations with the **private sector and donors** facilitated the introduction of mobile technology platforms, benefiting farmers who accessed real-time market and weather information.

Ripple Effect also worked closely with key government departments ensuring alignment with national development priorities and leveraging the strengths of each partner to drive sustainable impact in rural communities.





# 1.3 Partners

## Government



## Donors



## Private Sector





## 2.1 Youth Inclusive Dairy Market Systems (YIDaMS) Project

### About the Project

The YIDaMS Project funded by Mastercard Foundation is an initiative aimed at empowering young people to secure dignified and fulfilling work through integration into the dairy value chain. The project targets youth in rural communities, particularly young women, and focuses on improving their livelihoods through dairy farming, financial literacy, and entrepreneurship.

Through vocational training, mentorship programs, and the establishment of youth-led enterprises, the project has contributed to significant outcomes such as improved household incomes, increased household milk production, and greater financial inclusion through Savings and Internal Lending Communities (SILCs).

Key outcomes also include enhanced market access for youth entrepreneurs and the successful establishment of Milk Collection Centers (MCCs), fostering long-term economic growth and resilience in rural communities.



A participant from the YIDaMS project feeding their cattle.

The primary objective of the project is to empower young people to find dignified and fulfilling work by: increasing their participation in the dairy sector, providing access to financial services, and establishing market linkages for sustainable income generation.



# Key Achievements and Impact

**Total Reach** **137,599**

**Direct household members**  
**38,342**

**Indirect household members**  
**99,257**

## Youth Engagement in Dairy Production and Enterprise Development

**Increased youth participation**

**40,385**

Young people (28,273 females, 15,112 males) have been onboarded and trained in dairy management, financial literacy, and entrepreneurship

**Enterprise development**

**7,153**

New youth-led enterprises

**Improved dairy productivity and enhanced market access**

**23**

Milk Collection Centers supported to become crucial hubs for young dairy entrepreneurs

**357,168**

liters of milk collected, generating 527m ugx

**Financial Inclusion and Savings**

**371**

Savings groups

**233m**

Ugx Savings portfolio

**Gender & Social Inclusion**

**723**

People with disabilities and

**2,571**

Refugees reached

## Capacity Strengthening

Youth entrepreneurship was strengthened through training and certification in Good Manufacturing Practices (GMPs), quality standards of production, and business registration by Uganda National Bureau of Standards (UNBS), Uganda Registration Services Bureau (URSB), and the Dairy Development Authority (UDA) respectively.

## Key Insights



**Women-Led Enterprises:** Women showed remarkable success in yoghurt production and other dairy ventures, positioning themselves as leaders in their communities.



**Enterprise Diversification:** In response to challenges like the Foot and Mouth Disease outbreak, young entrepreneurs diversified into alternative income-generating activities such as pasture management and confectionery production.



Popular ventures included milk vending, yogurt production, and confectionery, highlighting the potential for sustainable youth employment.

However, yoghurt production and marketing was the most popular trade among young people.



## 2.2 Agriculture and Market Support (AMS)

### About the Project

The Agriculture and Market Support (AMS) project, implemented by Ripple Effect Uganda in partnership with the World Food Programme (WFP), operates in the districts of Isingiro, Kikuube, and Kyegegwa in southwestern Uganda.

The project is designed to improve food safety, increase eman and supply of agricultural services and strengthen national and sub-national institutions for pro smallholder policies and programs.

The AMS project targets refugees and refugee-hosting communities, including smallerholder farmers, youth and women.



A participant from the AMS project showcasing her products.



A stakeholder showcasing products from the AMS project beneficiaries.

Through these efforts, the project seeks to create opportunities for business growth and diversification, contribute to sustainable food systems, and foster economic inclusion for vulnerable populations including refugees and hosting communities.

# Key Achievements and Impact

## Total Reach

**250,483**

**Direct household members**

**117,126**

**Indirect household members**

**133,357**

Supported over

**8,000+**

Smallholder farmers supported

## Climate-Smart Agriculture

Farmers adopted climate-smart technologies such as improved seeds, irrigation systems, and PHM materials to enhance resilience against climate change.

## UNBS

## Certification

Following the mentorship of Micro Small Enterprises (MSEs) on good manufacturing practices, including food safety and quality, Rurembo Grain Millers and Mutalabwa Grain Millers successfully secured the Uganda National Bureau of Standards (UNBS) Quality (Q) Mark certificate.

## Technology Adoption and Innovation

The program supported the adoption of innovative technologies, such as motorised maize shellers, bean threshers, and tri-motorcycles for produce transport.

These technologies significantly improved productivity and income for farmers. For instance, Viani, a youth entrepreneur, earned 180,000 per UGX month by providing pay-for-services for maize shelling.

## Key Insights



Youth and women's participation in agribusiness significantly contributed to job creation and income generation, enhancing household income



The demand for Post-Harvest Management (PHM) materials like tarpaulins and hermetic bags has surged due to AMS training, improving crop quality and marketability.



## 2.3 Soybean Value Chain

### About the Project

The Soybean Value Chain Project in partnership with the International Labor Organisation is designed to empower both refugee and host communities in Uganda by enhancing their participation in the soybean market. Targeting smallholder farmers, especially women and youth, the project focuses on improving agricultural productivity, value addition, and market access.

By providing training in good agronomic practices, financial literacy, and entrepreneurship, the project has achieved key outcomes such as increased soybean yields, the creation of new income-generating activities like producing soybean flour and soy-based products, and improved access to financial services through Savings and Internal Lending Communities (SILCs). Additionally, the project has strengthened market linkages, enabling farmers to sell their produce at competitive prices, thereby promoting economic growth and resilience within the communities.



**A participant and her children from the Kyotera Orphans Push-Pull Project working together in their family garden.**

**The main objectives are to boost soybean production, promote financial inclusion through savings groups, and increase household income by facilitating collective marketing and value-added soybean products.**



# Key Achievements and Impact

## Total reach

# 23,080

**Direct household members**

**8,755**

**Indirect household members**

**14,325**

## Collective bulking & marketing

# 1,016

Farmers (358 refugees) successfully bulked their produce

# 61,742 kg

Collective marketing efforts resulted in sales of

# 138m UGX

in sales.

## Skilling and value addition

# 682

Farmers (446 refugees) ventured into producing value-added products such as soy-fortified flour, biscuits, and soy-wine. This collaboration resulted in total sales amounting to

# 300m UGX

# Key Insights



**Participants from the Soybean project showcasing their products.**



Collective marketing enhanced farmers' bargaining power, provided more stable market prices, and demonstrated higher efficiency, particularly within the refugee groups.



Savings groups provided financial resilience, enabling farmers to invest in productivity-enhancing inputs and technologies.



Value addition contributed to economic empowerment, especially for women, by enabling them to access local markets with diversified soybean products.



Access to inputs and training helped improve productivity, ensuring food security and boosting agricultural efficiency.



## 2.4 Living With Wildlife (LWWL) Project

### About the Project

The Living with Wildlife (LWWL) project, funded by the Foreign, Commonwealth & Development Office (FCDO), was an ambitious initiative integrating wildlife conservation with community development. The project aimed to establish a sustainable model for biodiversity protection while addressing the socio-economic challenges faced by local communities.

Implemented in Murchison Falls National Park in Pakwach District, the project's primary objective was to foster harmonious coexistence between indigenous communities and the region's diverse wildlife. This approach sought to safeguard biodiversity while improving the quality of life for populations living in areas prone to human-wildlife conflict.



Women from the LWWL project participating in one of their knitting sessions.

Focusing on at-risk groups, the initiative prioritized enhancing livelihoods, improving food security, diversifying income sources, and promoting wildlife conservation. By tackling illegal wildlife activities and encouraging sustainable practices, it aimed to reduce human-wildlife tensions and strengthen the socio-economic resilience of local communities.



# Key Achievements and Impact

## Total Reach

# 46,393

**Female 2,342**

**Male 1,957**

### Nutrition and Food Security

- Household Dietary Diversity Score (HDDS) improved significantly, with the percentage of beneficiary families achieving an HDDS of 6 or more meals increasing from **4% to 52%**.
- **32%** of households were classified as 'food secure' or 'mildly food insecure'.

### Sustainable Incomes

- **43%** of beneficiaries diversified into more than four income-generating activities.

### Reducing Illegal Wildlife Activities

- **2,742** snares and traps were removed, significantly reducing threats to wildlife.

### Gender and Social Inclusion

- **60%** of vocational training participants at Pacer Vocational College were women

## Key Insights



Income Diversification: Increased income diversification has shifted households away from unsustainable practices, such as wildlife poaching and logging, which often led to conflicts with conservation efforts.



Reduced Dependence on Subsistence Farming: By promoting income-generating activities and diversified income sources, the project has reduced reliance on subsistence farming for both beneficiaries and marginalized groups.



## 2.5 Kyotera Orphans Push-Pull Project

### About the Project

The Kyotera Orphans Push-Pull Project, implemented from 2020 to 2023, aimed to empower smallholder farmers in Kyotera District by enhancing their knowledge and skills to establish small enterprises and create market linkages. The project targeted 400 smallholder farmers and focused on improving livelihoods, boosting agricultural productivity, and promoting environmental sustainability.

The key objectives of the project were to enhance nutrition and health for both humans and animals, as well as to diversify household income through the sale of maize, fodder, and animal products.

The project introduced the push-pull platform technology, which was specifically designed to control stem borer infestations in maize and suppress the growth of the striga weed. This cross-sectoral approach helped reduce pest-induced crop losses, enhance ecosystem services, and mitigate greenhouse gas emissions by decreasing reliance on synthetic fertilizers. As a result, the project strengthened agricultural resilience to the impacts of climate change.

These advancements contributed to enhanced food security, with families consuming better-quality maize and animal products while livestock enjoyed a more diverse and nutritious diet.



**A participant from the Kyotera Orphans Push-Pull Project tending to her rabbit project**

**The key objectives of the project were to enhance nutrition and health for both humans and animals, as well as to diversify household income through the sale of maize, fodder, and animal products.**



# Key Achievements and Impact

## Total Reach

# 46,393

- **400** smallholder farmers supported in agricultural productivity initiatives including backyard gardening, animal feeding practices and hygienic milk production.

## Nutrition and Food Security

- **62%** of farmers reported being confident that their farms could meet all food and income needs.
- **59%** of households achieved a Household Dietary Diversity Score (HDDS) of 6 or more meals per day.
- **215** participants trained in oyster mushroom cultivation, rabbit farming, and pawpaw cultivation
- House holds experiencing more than 2 hunger months reduced from 82% to 3%

## Sustainable Incomes

- **68%** of households engaged in at least four income-generating activities.
- **60%** of households are now earn more than \$2 per day.

## Increased Milk Production:

- Livestock fed with protein-rich Desmodium saw an average increase of **18 liters** in daily milk yield per cow.
- **96%** of households are able to constantly produce enough forage for their cows

## Key Insights



Feeding livestock with protein-rich desmodium resulted in an average increase of three litres in daily milk yields per cow, significantly boosting productivity and income for farmers.



The shift to sustainable agricultural practices and reducing dependence on synthetic fertilizers, farmers have become more resilient to the impacts of climate change, strengthening the long-term viability of their farming systems.



The project created sustainable and diverse livelihood opportunities for smallholder farmers in Kyotera District, enhancing their incomes while building long-term resilience to climate change impacts.



# Key Lessons

## Community Ownership Ensures Sustainability

Across all projects, fostering community ownership has been crucial for long-term success. In the LWL Project, empowering Community Resource Persons (CRPs) maintained project momentum even after formal activities ended.

Similarly, in the AMS project, collective bulking and marketing of over 200,000 kg of maize, beans, and soybeans strengthened local decision-making and resource management, helping smallholder farmers secure better market access.

## Women's Economic Empowerment

Women played a central role in all projects, demonstrating the importance of gender inclusion. In AMS, most of participants were women who led value addition and marketing activities.

The Soybean Project also saw women spearheading value addition initiatives, while the YIDaMS Project enabled women to gain financial independence through dairy production and entrepreneurship. The LWL Project showed similar results, with women making up the majority of participants, showcasing the value of empowering women in both economic and conservation efforts.



**Participants after a community engagement session**

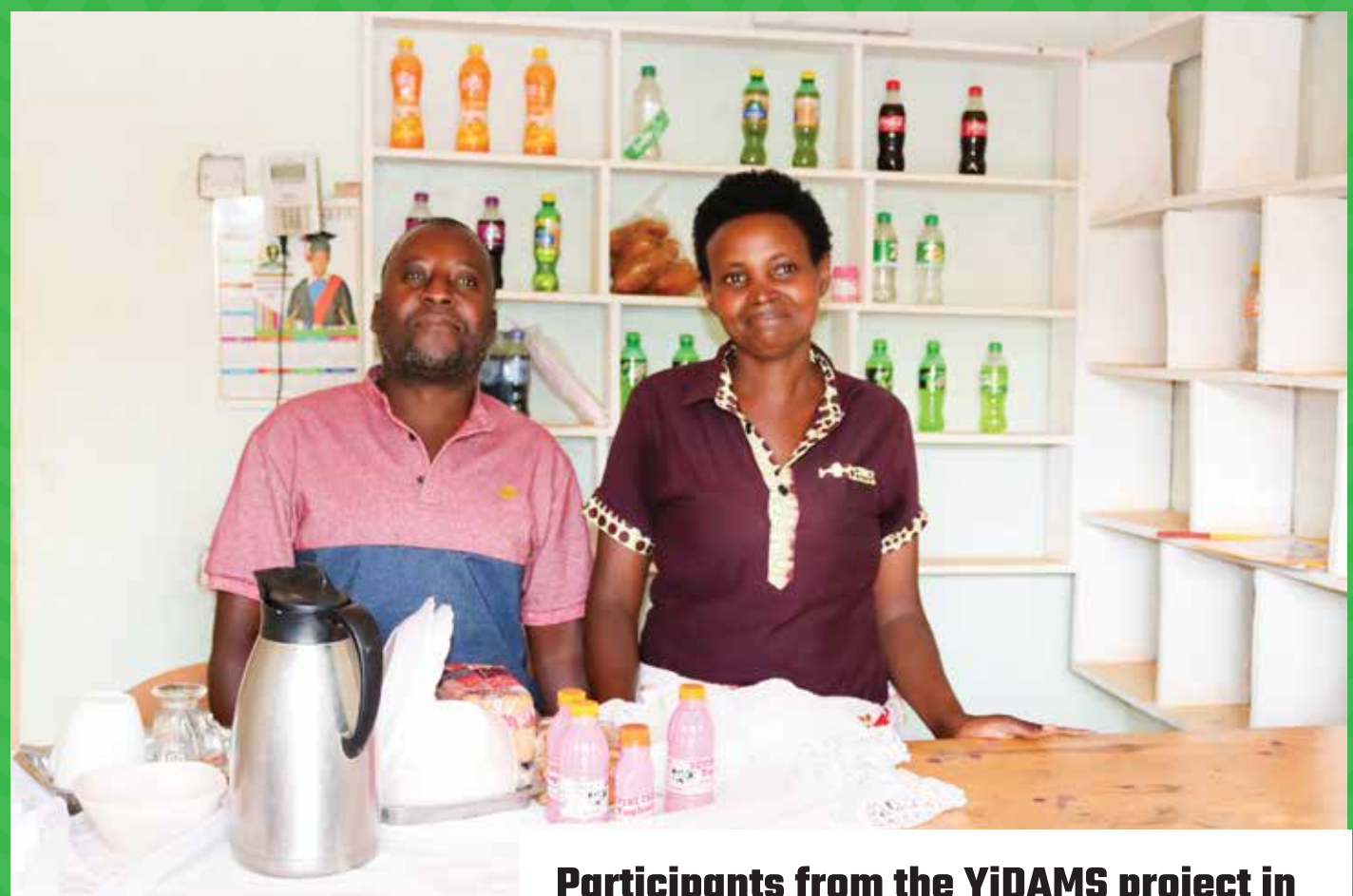


## Capacity Building

Skill development was a consistent driver of success across projects. In AMS, farmers received extensive training in post-harvest management, business development, and financial literacy, which improved their agricultural practices and market engagement.

The YIDaMS Project offered training in dairy farming and financial literacy, helping youth establish sustainable enterprises, while the Soybean Project provided agronomic training that improved yields and post-harvest management.

The LWL Project focused on vocational training for women, helping them diversify income sources and reduce dependency on wildlife.



**Participants from the YiDAMS project in their shop, selling products from their dairy project**



## 4.0 Transformative Stories



Gloria at her shop selling yoghurt

### **Gloria Ainembabazi: From Housewife to Thriving Dairy Entrepreneur**

Ainembabazi Gloria, a mother of two from Rwentuha Town in Kitwe Ward, used to live as a housewife, saving just 2,000 UGX daily from her household allowance. Her life changed when she joined the YIDaMS project, where she received training in yoghurt production, marketing, business planning, and entrepreneurship.

With the support from the YIDaMS project and financial assistance from her husband and sister, Gloria was able to purchase a second-hand refrigerator and launched GLOSH Dairy. Her husband provided 600,000 UGX, while her sister lent her an additional 200,000 UGX, allowing her to acquire the necessary equipment to start her business.

Starting small, Gloria has grown her yoghurt business from producing five liters to producing over 130 bottles every two days, bringing in 100,000 UGX in profit. She also sells 80-90 liters of milk daily, generating between 20,000 to 27,000 UGX in profit.

**"Thanks to this business, I've even resumed my studies, as it now pays for my tuition, I can now contribute financially to my family and even help my husband."**

In addition to the technical training, Gloria was also supported with leadership skills and trained in safeguarding vulnerable groups, including children and people with disabilities. Her dream is to expand her operations by selling 200 liters of milk daily and venturing into cake making using her newly acquired skills.

Her future goal is to expand into new markets, though she still needs better equipment and certification to achieve her vision.



# 4.0 Transformative Stories



Atanansi at his carpentry shop

## **Nkurunziza Antanasi** **From struggling to survive as a Refugee to Entrepreneur**

Nkurunziza Antanasi, a 52-year-old refugee from Burundi, faced a challenging life. Born in a family of nine, he had a stable income as a carpenter back home. However, in 2018, political unrest in Burundi forced him and his family to flee to Uganda, where they settled in Nakivale refugee camp. “Although I was grateful for the safety, it was tough for my wife and me to find enough food for our children since I could no longer practice carpentry,” he recalls.

To survive, Antanasi and his wife worked as casual laborers, supplementing food rations with small wages. For two years, they worked as laborers in gardens to survive, blending slowly with the community. Despite their efforts, they still found it difficult to provide for their family.

2021 marked the beginning of a new chapter, Antanasi joined a savings group known as Tupiganishe Umasikini. Here, he was trained in financial literacy, business skills, and social cohesion. “These sessions reminded me of my work in Burundi and unlocked new ways of thinking,” he says. Inspired, he borrowed UGX 200,000 from the group to revive his carpentry business.

With no equipment, Antanasi sought help from a friend who introduced him to a workshop where he revived his skills and borrowed some tools. Soon he started his own business, and worked tirelessly. His initial investment returned UGX 550,000, allowing him to buy his own equipment and expand. Over time, his earnings grew to UGX 3,380,000, enabling him to repay his loan, buy new tools, build a house, buy livestock, send his children to school and expand his operations. “I was able to make cumulative profits and invest in my family’s future,” he says proudly.

**“I have trained two of my daughters in carpentry and employed a young man. I now live in a 20-iron sheet house, and I have four goats, ducks, and a thriving business. My wife started selling tomatoes, and we’re paying school fees for our children,” he proudly states.**

Looking to the future, Antanasi envisions expanding his carpentry workshop into a learning center for youth. “I want to help school dropouts and improve the quality of my furniture to meet customer demand,” he says with determination.



# 4.0 Transformative Stories



Jenina making mandazi at her home



Jenina with some of the goats she bought from proceeds of selling mandazi

## Tukesiga Jeninah: From Struggling Farmer to Businesswoman

Tukesiga Jeninah, a 48-year-old farmer from Kyakabindi village in Uganda, struggled to make ends meet before joining Kyakabindi Disabled Development Group one of the community groups supported by Ripple Effect Uganda. She was planting beans, maize, and vegetables since 2017. However, Jeninah faced challenges due to drought and market price fluctuations. “At most, I would earn UGX 600,000 when the rains were good, but during the dry season, my income would drop to UGX 200,000,” she explains.

In 2022, Jeninah received 10 kg of soybean seeds. Despite drought affecting her first harvest, she sold 60 kg of soybeans for UGX 126,000. With this income, she hired more land, paid her children’s school fees, and met household needs.

The Soy bean project also trained her in new skills, such as making mandazi from soybeans, which sparked her entrepreneurial spirit. She borrowed UGX 80,000 from the group to start a small mandazi

business, which quickly flourished. Her small enterprise grew, employing her two children and her husband, with each earning UGX 96,000 monthly. The additional income allowed her to buy goats, ducks, and meet her family’s basic needs.

**“Now, my children earn their own money, which helps them buy clothes and take care of their personal needs,” she says.**

Looking ahead, Jeninah dreams of expanding her business. “I see myself owning a bakery in Kyakabindi where I’ll make a variety of products like half cakes and donuts,” she shares with hope. “I want to employ more youths and expand my farm to ensure my family’s long-term sustainability.”



# 5.0 Financials and Fund Management



**REPORT OF INDEPENDENT AUDITOR  
TO THE EXECUTIVE MEMBERS OF RIPPLE EFFECT UGANDA  
FOR THE PERIOD ENDED 30 JUNE 2024 (CONT...)**

- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Report on other requirements:**

As required by the organization policies and on the basis of our audit, we report to you the following:

- a) The use of Institution funding provided by the different donors

In our opinion, the total funds of Ushs. 12,391,476,679 were used for the purpose intended in accordance with the approved annual organization budgets.

The engagement partner on the audit resulting in this independent auditor's report is CPA Samuel Okurapa - P0-237

Yours

On behalf of HLB Jim Roberts

CPA Samuel Okurapa  
Engagement Partner



Certified Public Accountants  
Kampala  
REF: SO/02/1224/1150





# 5.0. Financials and Fund Management

Ripple Effect Uganda  
Annual report and financial statements  
For the year ended 30 June 2024

## 8.0 Statement of Cashflows

	Notes	Jun 24 Ushs'000'	Jun 23 Ushs'000'
<b>Cash flows from Operating activities</b>			
Surplus for the year		-	-
Adjust for:			
Capital expenditure	9.29.8 & 9.30.12	176,562	1,018,347
Increase or decrease in receivables	9.20	(108,350)	(652,639)
Increase or decrease in Payables	9.24	8,726,387	7,894,612
<b>Net Cash flows from Operating activities</b>		<b>8,794,599</b>	<b>8,260,320</b>
<b>Cash flows from investing activities</b>			
Purchase of fixed assets	9.29.8 & 9.30.12	(176,562)	(1,018,347)
<b>Net cash flows from investing activities</b>		<b>(176,562)</b>	<b>(1,018,347)</b>
<b>Cash flows from Financing activities</b>			
Increase/decrease in long term Capital		(76)	(75)
<b>Net cash flows from investing activities</b>		<b>(76)</b>	<b>(75)</b>
Net movement in cash and cash equivalent		8,617,961	7,241,901
Cash and cash equivalent as at 1 July 2023		7,398,004	156,107
Cash and Cash equivalent as at 30 June 2024		<b>16,015,965</b>	<b>7,398,004</b>
Represented by:			
Cash at hand and bank	9.21	<b>16,015,965</b>	<b>7,398,004</b>

Ripple Effect Uganda  
Annual report and financial statements  
For the year ended 30 June 2024

**7.0 Statement of Income & Retained Funds**

	Notes	Actual Jun 24 UShs '000	Actual Jun 23 Ushs '000
<b>Income</b>			
Grant Income	8.29	12,103,741	7,941,322
Other income	8.30	514,721	115,456
<b>Total Income</b>		<b>12,618,462</b>	<b>8,056,778</b>
<b>Expenditure</b>			
Project costs	8.31	11,138,155	6,816,216
Support costs	8.32	1,253,322	1,240,563
<b>Total Expenditure</b>		<b>12,391,477</b>	<b>8,056,779</b>
Net Income		226,985	-
<b>Provision for bad debts</b>		<b>226,985</b>	-
Exchange gain/loss		-	-
Net Movement in Funds		-	-
Reconciliation of retained funds		-	-
Retained funds brought forward		478,513	478,513
Retained funds as at 30 June 2024		<b>478,513</b>	<b>478,513</b>

The accounting policies and notes set out on page 22 to 39 form an integral part of the financial statements

## 6.0 Statement of Financial Position

	Notes	June 2024 Ushs'000'	June 2023 Ushs'000'
<b>Assets</b>			
Non-Current Assets			
Finance lease	9.18	1,200,000	1,200,000
Property and equipment	9.19	1,770,676	2,130,813
		<b>2,970,676</b>	<b>3,330,813</b>
<b>Current Assets</b>			
Receivables & prepayments	9.20	803,170	1,190,240
Cash and cash equivalents	9.21	16,015,965	7,398,004
		16,819,135	8,588,244
		<b>19,789,811</b>	<b>11,919,057</b>
<b>Total Assets</b>			
Liabilities and Funds			
Long-term liabilities			
Lease liability	9.22	1,500	1,575
		<b>1,500</b>	<b>1,575</b>
<b>Current liabilities</b>			
Other liabilities	9.23	53,277	91,904
Deferred Income	9.24	16,075,422	7,924,835
Employee cost liabilities	9.25	210,274	91,267
Lease liability	9.22	75	150
		<b>16,339,047</b>	<b>8,108,156</b>
<b>Retained Funds</b>			
Capital Fund	9.26	2,477,325	2,837,388
Revaluation reserve	9.27	493,426	493,426
Accumulated funds	9.28	478,513	478,513
		3,449,264	3,809,327
		<b>19,789,811</b>	<b>11,919,057</b>
<b>Total Liabilities and funds</b>			

The accounting policies and notes set out on pages 26 to 43 form an integral part of these financial statements

The financial statements were approved by the board \_\_\_\_\_ and were signed

On \_\_\_\_\_



Chairperson Board of Directors



Country Director



# 6.0 Governance and Leadership

## Board of Directors



**MRS. PENINNAH KASULE**  
CHAIRPERSON



**MR. PAUL STUART**  
MEMBER



**DR. ENOCH BIGIRWA**  
BOARD SECRETARY



**MR. EVANS NAKHOKHO**  
MEMBER



**MS. CHRISTINE ALUPO**  
MEMBER



**DANIEL MUTUMBA**  
MEMBER



**MS. HELLEN MACHIKA**  
MEMBER



**MR. JOSEPH KAGGWA**  
MEMBER



**JIM DRANI DRILEBA**  
MEMBER



**MARGARET AZUBA SEMWANGA**  
MEMBER



**MRS. PAMELA EBANYAT**  
COUNTRY DIRECTOR  
EX OFFICIO



# 6.0 Governance and Leadership

## Senior Management



Country Director  
Mrs. Pamela Ebanyat



Mr. Kenneth Okumu  
Finance Manager



Ms. Roselyn Akiiki  
Programme & Partnership  
support Manager



Mr. Alex Bagora  
Programme Funding  
Manager

## Project Coordinators



Abraham Obwakori  
Project Manager  
Agriculture Market Support



Dr. Julius Adubango  
Project Coord  
ADIMAP & LWWP



Gerald Asiimwe  
Project Coord Isingiro  
Soybean Value Chain  
Project



Patrick Egessa  
Project Manager – Youth  
Inclusive Dairy and  
Market Systems

**Ripple Effect Uganda staff during their annual staff meeting.**



## **Join the Ripple Effect**

We invite you to be part of our journey to transform lives and empower communities.

- **Donate:** Your contribution can create lasting change.
- **Partner:** We welcome partnerships with individuals, organizations, and companies.
- **Volunteer:** Join us in the field or offer your expertise to support our programs.

## **Contact Us**

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